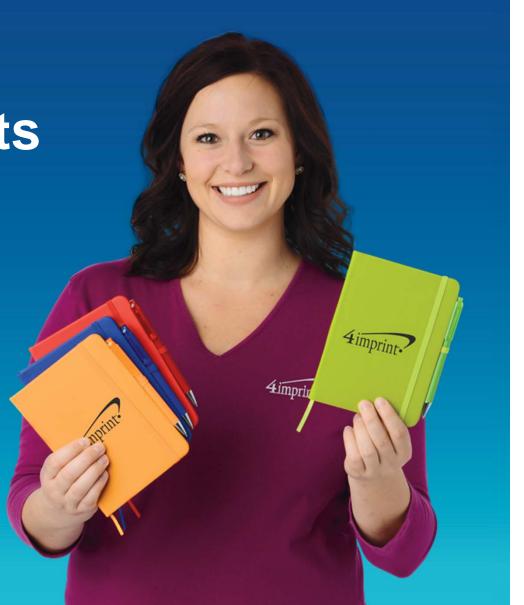


Half Year Results 2018



# **Highlights**

Kevin Lyons-Tarr, CEO





# **Highlights**

<b>Group revenue</b>
----------------------

\$348.33m

**17%** 

Underlying\*† profit before tax

\$16.30m

+1%

Underlying\*† basic EPS

46.03c

**13%** 

#### Net cash

\$26.51m

Interim dividend

20.80c

**15%** (\$)

↑ 15% (£)

**Total orders** 

683,000

**17**%

\*Underlying is before defined benefit pension charges and exceptional items. †Underlying has been restated to include share option charges.



# **Financial Review**

David Seekings, CFO



## **Group Income Statement**

<b>H1 2018</b> H1 2017		FY 2017
<b>\$'000</b> \$'000	%	\$'000
Revenue <b>348,331</b> 298,911	17%	627,518
Gross profit       112,867       99,071         Gross profit %       32.40%       33.14%	14%	205,219 32.70%
Marketing costs (68,003) (56,703) Selling costs (13,607) (12,188)	20% 12%	(110,644) (24,995)
Admin & central costs (14,677) (13,653)	8%	(27,000)
Share option related charges (317) (292)		(551)
Underlying operating profit 16,263 16,235	0%	42,029
Operating margin 4.67% 5.43%		6.70%
Interest <b>36</b> (37)		(122)
Underlying profit before tax 16,299 16,198	1%	41,907
Exceptional items - (102)		(454)
Defined benefit pension admin costs (151) (145)		(291)
Pension finance charges (219) (254)		(503)
<b>Profit before tax 15,929</b> 15,697	1%	40,659
Tax (3,345) (4,709)		(11,734)
<b>Profit after tax</b> 12,584 10,988	15%	28,925
	_	
Underlying EPS         46.03c         40.60c	13%	106.74c

- Revenue +17%
  - US \$337m; UK \$11m
  - Momentum from Q4 2017
  - Brand marketing effect in H1 2018
- Gross profit % lower than PY
  - Mix of factors; being addressed
  - Expected to stablise in H2
- · Marketing investment driving growth
  - Investment in new component
  - Proven techniques remain productive
- Operational gearing from selling and admin costs
- · Central costs flat vs. PY
- Share option charge now included in underlying; comparatives restated
- Operating profit flat year on year, reflecting marketing investment
- Effective tax rate 21% (H1 2017: 30%); benefit from US tax reform
- Strong EPS growth driven primarily by US tax reform



### **Cash Flow**

H1 2018	H1 2017	FY 2017
\$'000	\$'000	\$'000
30,767	21,683	21,683
16,263	16,235	42,029
314	288	545
1,289	1,256	2,512
12,221	10,734	(457)
(1,171)	(864)	(2,359)
28,916	27,649	42,270
(1,897)	(1,663)	(3,675)
36	(35)	(122)
(1,927)	(3,305)	(12,751)
(1,410)	(734)	(1,359)
-	-	(57)
(840)	347	623
22,878	22,259	24,929
(27,136)	(10,679)	(15,845)
(4,258)	11,580	9,084
26,509	33,263	30,767
	\$'000 30,767 16,263 314 1,289 12,221 (1,171) 28,916 (1,897) 36 (1,927) (1,410) - (840) 22,878 (27,136) (4,258)	\$'000 \$'000 30,767 21,683  16,263 16,235 314 288 1,289 1,256 12,221 10,734 (1,171) (864)  28,916 27,649  (1,897) (1,663) 36 (35) (1,927) (3,305) (1,410) (734) - (840) 347  22,878 22,259 (27,136) (10,679)  (4,258) 11,580

- Depreciation and capex profiles remain settled
- Working capital movement in line with expectations
- Cash conversion consistent with prior H1 experience
- DB pension contributions now predictable and manageable
- Lower tax paid due to US tax reform
- Own share transactions is purchase of shares for EBT
- Dividends paid includes supplementary dividend of 60c per share paid in May 2018 (\$16.3m)



### **Balance Sheet**

	H1 2018 \$'000	H1 2017 \$'000	FY 2017 \$'000
Fixed assets	19,820	19,687	19,967
Deferred tax asset	5,599	5,143	5,912
	25,419	24,830	25,879
Inventories	9,603	4,432	5,356
Receivables	40,518	44,619	46,309
Payables	(59,634)	(56,226)	(47,675)
	(9,513)	(7,175)	3,990
Current tax Deferred tax liability Other liabilities	(375) (777) (135)	(1,107) (1,640) (140)	472 (763) (146)
Net cash	26,509	33,263	30,767
Pension deficit	(16,757)	(19,505)	(18,106)
	8,465	10,871	12,224
Net assets	24,371	28,526	42,093

- Stable fixed capital requirements
- Implementation of IFRS15 causing reclassification between captions in 2018
  - No net cash implication
  - Negative working capital overall as expected
- Pension deficit now stable and reducing
- Net cash \$26.5m, after \$27.1m in final and supplementary dividends paid in May 2018



### **2018 Financial Guidance**

- Directly comparable accounting periods 2018 vs 2017
- IFRS2 'Share-based payments' charge included in underlying operating profit from 2018 onwards; comparatives restated accordingly
- 2018 capex c.\$3.0m; depreciation charge c. \$2.7m
- 2018 effective tax rate c. 21% (2017: 29%)
- Share-based payment (IFRS 2) charge \$0.7m in 2018
- Average shares in issue FY 2018 c. 28.01m; fully diluted c. 28.08m
- DB pension plan 2018:
  - No exceptional charge
  - Admin charge in P&L c. \$0.3m
  - Contributions c.\$3.7m
- 2018 interim dividend cash cost \$5.8m; paid September 2018



# **Operational Review**

Kevin Lyons-Tarr, CEO



## **Market Beating Growth**

#### **Growth History - 4imprint v Market**



#### No. of orders received ('000)

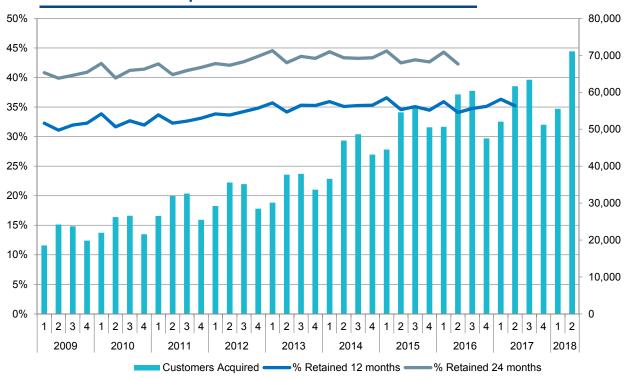


- North America revenue \$337m, +16%
- Industry ~3-4% (US)
- UK revenue £8m, +15% in underlying currency
- 683k total orders received, +17%
- 138k new customers acquired; new customer orders +13%, well above recent historical levels
- Existing customer orders also strong, +18%



## **Marketing Effectiveness**

#### **US and Canada Acquired and Retention %**



- Total marketing spend +20% at \$68m, includes \$3m of \$7m planned annual spend on new brand initiative (began in March)
- Online spend increased 22% to 44% of the total
- Catalogue circulation up midsingle digits
- Revenue per marketing dollar lower, but above expectations given investment in new marketing initiative

#### Revenue/Marketing \$





### **Brand Marketing Initiative**

Early days, but off to a promising start.







Metric	Timescale	Progress
Increase in 'direct' web traffic	Early indicator	Confirmed
Increase in searches/interest in '4imprint'	Early indicator	Confirmed
Increase in new customer orders ahead of forecast	Mid-term indicator	Confirmed
Increased unaided awareness of 4imprint brand by target customers	Mid-term indicator	Measurement in H2

- Next up: working through the optimisation process
  - o Which ads, what time, what properties?
  - Impact of consistency over time
  - Assess integration of brand initiative into overall marketing mix going forward



### Outlook

The Group's performance in the first half of 2018 has exceeded our expectations and shows excellent progress towards our strategic objectives.

The encouraging initial results from our brand marketing investment and its positive effect on new customer acquisition are clearly very positive signals for the business.

The Board expects that the second half of the year will show continued strong revenue growth with underlying operating profit moving ahead of prior year.





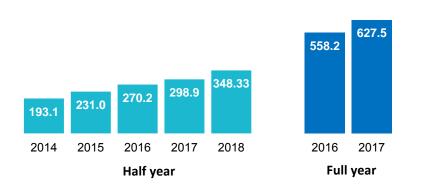
# **Appendix**



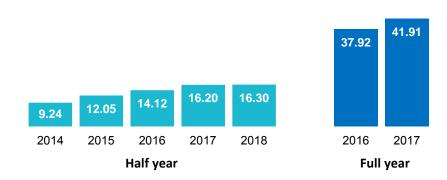


### **Results Summary**

### Revenue (\$m)

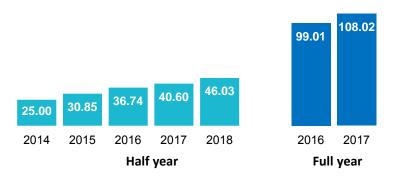


### Underlying\*† profit before tax (\$m)

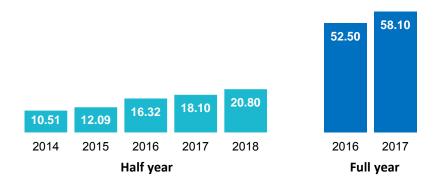


### **Underlying\*† EPS (cents)**





### **Ordinary dividend per share (cents)**



Exchange rates: H1 2018: 1.38 (H1 2017: 1.26, FY 2017: 1.29, FY 2016: 1.35) \*Underlying is before defined benefit pension charges and exceptional items. †Underlying has been restated to include share option charges.

